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December 15, 2021

Associate Vice Chancellor Sarah Mangum, Budget and Institutional Analysis
Assistant Dean Ian Blake, College of Letters and Science
Vice Chancellor Prasant Mohapatra, Office of Research
Assistant Executive Vice Chancellor Anne Jones, Office of the Provost
Professor and Chair, Heather Rose, School of Education and Senate Committee on Planning and Budget
Director of Finance Noel Sousa, UC Davis Health
Dean Steven Cavanaugh, Betty Irene Moore School of Nursing
Chief Operating Officer and Treasurer Tania Walden, Development and Alumni Relations, UC Davis Foundation
Dean Mark Winey, College of Biological Sciences

Re: Budget Framework Advisory Committee

Dear Colleagues,

Beginning in 2020 campus embarked on a multi-year approach to significantly reduce ongoing reliance on state funds and tuition and address a growing structural deficit on core funds. This will require fundamental changes in the way we operate to sustain a balanced budget, invest in strategic priorities, and maintain a responsible central reserve. We have begun to make progress through unit and campus savings targets. However, as I indicated in the 2021-22 Budget Status and Allocations [letter](#), if we are to avoid additional savings targets and impacts to our core mission and strategic priorities, we must refocus our collective effort on net revenue generation and a culture of fully leveraging other allowable fund sources.

With this backdrop, I write to request your service on a standing Budget Framework Advisory Committee to provide advice and recommendations with respect to campus budget issues. The specific charge of the committee is as follows:

- Provide ideas, critique, and feedback on budget-related issues and approaches with a primary focus on what is best for the university;
- Act as a focus group for the Provost and Budget and Institutional Analysis to assist with framing of ideas and communication before broader campus engagement;
- Assist leadership with communication and campus socialization strategies;
- Serve as liaison to peer groups, communicating as appropriate; and,
- Make recommendations to me as appropriate.

I will convene and engage with this committee on a regular basis, at least monthly during the budget planning process, to discuss budget issues as noted above. I intend that the membership of this committee will rotate from time-to-time with overlapping terms to provide opportunities for new perspectives as well as some continuity of membership.

We will continue to engage with other groups as we consult and discuss budget issues, including the

Chancellor's Leadership Council, Provost's Leadership Council, Assistant Deans and Chief Operating Officers, as well as student leadership within ASUCD and GSA. Moreover, engagement with the Academic Senate will occur through the Committee on Planning and Budget, monthly Provost and Senate Chairs meetings, and through the participation of the Senate Chair on the Provost's Leadership Council.

I know that your participation in this endeavor will require a significant amount of your time and energy, and I thank you in advance for your willingness to contribute to this effort to benefit UC Davis.

Sincerely,



Mary Croughan
Provost and Executive Vice Chancellor

Cc: Chancellor May
Academic Senate Chair Tucker
Associate Chancellor Engelbach
Vice Chancellors
Deans
Vice Provosts